

**Some Linear Algebra Behind Simplex  
Method;  
Artificial Variables and Initial Basic Feasible  
Solutions**

Class 10

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## Careers for OR Majors



### **Herman Cain**

*December 13, 1945– July 30, 2020*

*BA Mathematics (Morehouse)*

*MS (Purdue)*

American author, business executive (Burger King, Godfather's Pizza, Pillsbury), chair of Federal Reserve Bank of Kansas City, radio host, syndicated columnist, and Tea Party activist from Georgia. He was a candidate for the 2012 U.S. Republican Party presidential nomination.

Notes on Assignment 3  
Some Linear Algebra Behind  
the Simplex Method (online)

## Some Linear Algebra Behind the Simplex Method

*Original Problem:*  $n$  decision variables,  $m$  constraints

Fromage:  $n = 2$ ,  $m = 3$

Chairs:  $n = 3$ ,  $m = 3$

Augment with  $m$  slack variables so we can represent constraint set as the solution set of a system of linear equations with  $(n + m)$  variables and  $m$  equations.

$$\vec{\mathbf{A}} \vec{\mathbf{x}} = \vec{\mathbf{b}}$$

where we can write  $\mathbf{A}$  as

$$\mathbf{A} = (\mathbf{B}, \mathbf{N})$$

where  $\mathbf{B}$  is an  $m$  by  $m$  invertible matrix and

$$\vec{\mathbf{x}} = \begin{pmatrix} \vec{\mathbf{x}}_{\mathbf{B}} \\ \vec{\mathbf{x}}_{\mathbf{N}} \end{pmatrix}$$

For Original Fromage:

$$\mathbf{A} = \begin{matrix} & u & v & w & x & y \\ \begin{pmatrix} 1 & 0 & 0 & 30 & 12 \\ 0 & 1 & 0 & 10 & 8 \\ 0 & 0 & 1 & 4 & 8 \end{pmatrix} & & & & & \end{matrix} \quad \text{and} \quad \vec{\mathbf{x}} = \begin{pmatrix} u \\ v \\ w \\ x \\ y \end{pmatrix}$$

Then we can write

$$\mathbf{A} \vec{\mathbf{x}} = \vec{\mathbf{b}}$$

as

$$(\mathbf{B}, \mathbf{N}) \begin{pmatrix} \vec{\mathbf{x}}_{\mathbf{B}} \\ \vec{\mathbf{x}}_{\mathbf{N}} \end{pmatrix} = \vec{\mathbf{b}}$$

$$\mathbf{B} \vec{\mathbf{x}}_{\mathbf{B}} + \mathbf{N} \vec{\mathbf{x}}_{\mathbf{N}} = \vec{\mathbf{b}}$$

$$\mathbf{B} \vec{\mathbf{x}}_{\mathbf{B}} = \vec{\mathbf{b}} - \mathbf{N} \vec{\mathbf{x}}_{\mathbf{N}}$$

$$\vec{\mathbf{x}}_B = \mathbf{B}^{-1} \vec{\mathbf{b}} - \mathbf{B}^{-1} \mathbf{N} \vec{\mathbf{x}}_N$$

A *basic* solution is one in which

$$\vec{\mathbf{x}}_N = \vec{\mathbf{0}}$$

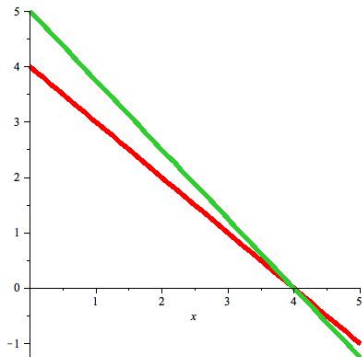
A *basic feasible solution* is a basic solution if

$$\mathbf{B}^{-1} \vec{\mathbf{b}} \geq \vec{\mathbf{0}}$$

The calculations are easy if  $\mathbf{B}$  is the identity matrix.

*Example.* Suppose the constraint set is given by

$$\begin{aligned}x + y &\leq 4 \\ 5x + 4y &\leq 20 \\ x \geq 0, y &\geq 0\end{aligned}$$



Convert to equations

$$\begin{aligned}1x + 1y + 1u &= 4 \\ 5x + 4y &+ 1v = 20 \\ x, y, u, v &\text{ all } \geq 0\end{aligned}$$

$$\mathbf{A} = \begin{array}{c} x \quad y \quad u \quad v \\ \begin{pmatrix} 1 & 1 & 1 & 0 \\ 5 & 4 & 0 & 1 \end{pmatrix} \end{array} \quad \text{and} \quad \bar{\mathbf{b}} = \begin{pmatrix} 4 \\ 20 \end{pmatrix}$$

Let

$$\mathbf{B} = \begin{array}{c} x \quad y \\ \begin{pmatrix} 1 & 1 \\ 5 & 4 \end{pmatrix} \end{array}$$

Then

$$\mathbf{B}^{-1}\bar{\mathbf{b}} = \begin{pmatrix} -4 & 1 \\ 5 & -1 \end{pmatrix} \begin{pmatrix} 4 \\ 20 \end{pmatrix} = \begin{pmatrix} -16 + 20 \\ 20 - 20 \end{pmatrix} = \begin{pmatrix} 4 \\ 0 \end{pmatrix}$$

so the basic feasible solution is  $x = 4, y = 4, u = 0, v = 0$ .

But we also could have chosen

$$\hat{\mathbf{B}} = \begin{array}{c} x \quad v \\ \begin{pmatrix} 1 & 0 \\ 5 & 1 \end{pmatrix} \end{array}$$

where  $y, u$  are the nonbasic variables. Here



$$\hat{\mathbf{B}}^{-1}\bar{\mathbf{b}} = \begin{pmatrix} 1 & 0 \\ -5 & 1 \end{pmatrix} \begin{pmatrix} 4 \\ 20 \end{pmatrix} = \begin{pmatrix} 4+0 \\ -20+20 \end{pmatrix} = \begin{pmatrix} 4 \\ 0 \end{pmatrix}$$

The extreme points corresponding to  $\mathbf{B}$  and  $\hat{\mathbf{B}}$  might be identical.

# Initial Basic Feasible Solution



Big M Method

# Initial Basic Feasible Solution

How Do We Obtain an Initial Basic Feasible Solution?

**Case 1:** Constraint of the form  $\leq$  Positive Number

$$\text{Example: } 3x + 5y + 7z \leq 276$$

Introduce **slack variable**:  $3x + 5y + 7z + u = 276$

Initial Solution? Set  $x = 0, y = 0, z = 0, u = 276$

**$u$  is a basic variable**

# Initial Basic Feasible Solution

How Do We Obtain an Initial Basic Feasible Solution?

**Case 2:** Constraint of the form  $\geq$  Positive Number

Example:  $3x + 5y + 7z \geq 276$

Introduce **surplus variable**:  $3x + 5y + 7z - u = 276$

Introduce **artificial variable**:  $3x + 5y + 7z - u + a = 276$

Initial Solution? Set  $x = 0, y = 0, z = 0, u = 0, a = 276$   
**a is a basic variable**

## Sherry's Breakfast Problem

Minimize  $4x + 6.5y$

subject to

- 1)  $1x + 3y \geq 3$  (iron)
- 2)  $38x + 34y \geq 50$  (protein)

and  $x \geq 0, y \geq 0$ .

**Step 1.** Convert to Maximization Problem

Maximize  $Z = -4x - 6.5y$

**Step 2:** Subtract *surplus* variables from each constraint:

Maximize  $Z = -4x - 6.5y$

subject to

- 1)  $1x + 3y - u = 3$
- 2)  $38x + 34y - v = 50$

and  $x \geq 0, y \geq 0, u \geq 0, v \geq 0$

**Step 3:** Add artificial variables to each constraint to generate a basic feasible solution

$$\text{Maximize } Z = -4x - 6.5y$$

subject to

$$1) \quad 1x + 3y - u + a = 3$$

$$2) \quad 38x + 34y - v + b = 50$$

$$\text{and } x \geq 0, y \geq 0, u \geq 0, v \geq 0, a \geq 0, b \geq 0$$

**Step 4.** Adjust the objective function to make use of artificial variables prohibitively expensive

$$\text{Maximize } Z = -4x - 6.5y - pa - pb$$

OR

$$\text{Maximize } Z = -4x - 6.5y - Ma - Mb$$

Where  $p$  (or  $M$ ) is an unspecified very large positive number, the penalty for using one of these artificial variables.

# Cheese Buyer's Problem



# Cheese Buyer's Problem

## Fromage Cheese Company Problem

Problem: Maximize  $Z = 4.5x + 4y$

subject to constraints

$$30x + 12y \leq 6000 \text{ (Cheddar)}$$

$$10x + 8y \leq 2600 \text{ (Swiss)}$$

$$4x + 8y \leq 2000 \text{ (Brie)}$$

$$x, y \geq 0$$

## Cheese Buyer's Problem

Minimize  $Z = 6000x + 2600y + 2000z$

subject to constraints

$$30x + 10y + 4z \geq 4.5$$

$$12x + 8y + 8z \geq 4$$

$$x, y, z \geq 0$$



# Convert To Equations

## **Cheese Buyer's Problem**

Maximize  $Z = -6000x - 2600y - 2000z - Ma - Mb$

subject to constraints

$$30x + 10y + 4z - u + a = 9/2$$

$$12x + 8y + 8z - v + b = 4$$

$$x, y, z, u, v, a, b \geq 0$$

## Initial tableau

	Z	x	y	z	u	v	a	b	
Z	1	6000	2600	2000	0	0	M	M	0
a	0	30	10	4	-1	0	1	0	$9/2$
b	0	12	8	8	0	-1	0	1	4

Need to make  $a$  and  $b$  columns basic.

Subtract  $M$  times Second Row from Objective  
Function Row

Subtract  $M$  times Third Row from Objective  
Function Row

## After Making $a$ and $b$ Columns Basic

	Z	x	y	z	u	v	a	b	
Z	1	6000-42M	2600-18M	2000 -12M	M	M	0	0	$-\frac{17M}{2}$
a	0	30	10	4	-1	0	1	0	9/2
b	0	12	8	8	0	-1	0	1	4

$x$  will enter the basis.

$\theta$  ratios are  $(9/2)/(30) = 3/20$  and  $4/12 = 1/3$ .

Pivot Entry is 30;  $a$  will leave the basis.

Row Operations:

Divide Row 2 by 30

Add  $(-6000+42)$  Times Row 2 to Objective Function Row.

Add  $(-12)$  Times Row 2 to Row 3.

## After Making $a$ and $b$ Columns Basic

	Z	x	y	z	u	v	a	b	
Z	1	6000-42M	2600-18M	2000 -12M	M	M	0	0	$-\frac{17M}{2}$
$a$	0	30	10	4	-1	0	1	0	$9/2$
$b$	0	12	8	8	0	-1	0	1	4

$x$  will enter the basis.

$\theta$  ratios are  $(9/2)/(30) = 3/20$  and  $4/12 = 1/3$ .

Pivot Entry is 30;  $a$  will leave the basis.

Row Operations:

Divide Row 2 by 30

Add  $(-6000+42)$  Times Row 2 to Objective Function Row.

Add  $(-12)$  Times Row 2 to Row 3.

## Tableau After First Iteration

	Z	x	y	z	u	v	a	b	
Z	1	0	$600-4M$	$1200-\frac{32}{5}M$	$200-\frac{2}{5}M$	M	$-200+\frac{7}{5}M$	0	$-900-\frac{11}{5}M$
x	0	1	$1/3$	$2/15$	$-1/30$	0	$1/30$	0	$3/20$
b	0	0	4	$32/5$	$2/5$	-1	$-2/5$	1	$11/5$

z will enter the basis.

$\theta$  ratios are  $(3/20)/(2/15) = 9/8$  and  $(11/5)/(32/5) = 11/32$ .

Pivot Entry is  $32/5$ ; b will leave the basis.

Row Operations:

Divide Row 3 by  $32/5$

Add  $(-1200 + 32M/5)$  Times Row 3 to Objective Function Row.

Add  $(-2/15)$  Times Row 3 to Row 2.

## Tableau After Second Iteration

	Z	x	y	z	u	v	a	b	
Z	1	0	-150	0	125	$375/2$	M - 125	M - $375/2$	$-\frac{2625}{2}$
x	0	1	$1/4$	0	$-1/24$	$1/48$	$1/24$	$-1/48$	$5/48$
z	0	0	$5/8$	1	$1/16$	$-5/32$	$-1/16$	$5/32$	$11/32$

y will enter the basis.

$\theta$  ratios are  $(5/48)/(1/4) = 5/12$  and  $(11/32)/(5/8) = 11/20$ .

Pivot Entry is  $1/4$ ; x will leave the basis.

Row Operations:

Multiply Row 2 by 4

Add 150 Times Row 2 to Objective Function Row.

Add  $(-5/8)$  Times Row 2 to Row 3.

## Tableau After Third Iteration

	Z	x	y	z	u	v	a	b	
Z	1	600	0	0	100	200	M - 100	M - 200	-1250
y	0	4	1	0	-1/6	1/12	1/6	-1/12	5/12
z	0	-5/2	0	1	1/6	-5/24	-1/6	5/24	1/12

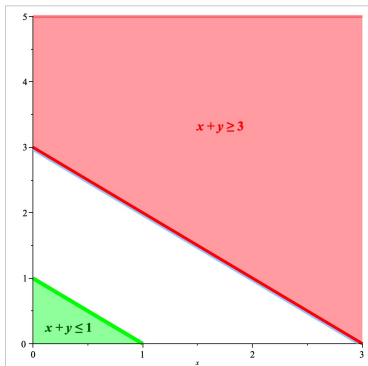
We have an optimal basic feasible solution to the problem.

Offer:  $5/12$  of a dollar for each ounce of Swiss

$1/12$  of a dollar for each ounce of Brie

0 for each ounce of Cheddar

# How Does Simplex Method Detect Infeasible Problems?





## How the Simplex Method Recognizes INFEASIBLE Problems

Maximize  $Z = 2x + 3y$   
subject to

$$\begin{array}{l} 1) \quad 1x + 1y \geq 3 \\ 2) \quad 1x + 1y \leq 1 \end{array}$$

and  $x \geq 0, y \geq 0$ .

**Step 1:** Subtract surplus variables from first constraint and add a slack variable to the second constrained

Maximize  $Z = 2x + 3y$

subject to

$$\begin{array}{l} 1) \quad 1x + 1y - u = 3 \\ 2) \quad 1x + 1y + v = 1 \end{array}$$

and  $x \geq 0, y \geq 0, u \geq 0, v \geq 0$

$$\text{Maximize } Z = 2x + 3y$$

subject to

$$1) \quad 1x + 1y - u = 3$$

$$2) \quad 1x + 1y + v = 1$$

and  $x \geq 0, y \geq 0, u \geq 0, v \geq 0$

**Step 2:** Add artificial variables to first constraint to generate a basic feasible solution

$$\text{Maximize } Z = 2x + 3y$$

subject to

$$1) \quad 1x + 1y - u + a = 3$$

$$2) \quad 1x + 1y + v = 1$$

and  $x \geq 0, y \geq 0, u \geq 0, v \geq 0, a \geq 0$

Maximize  $Z = 2x + 3y$

subject to

$$1) \quad 1x + 1y - u + a = 3$$

$$2) \quad 1x + 1y + v = 1$$

and  $x \geq 0, y \geq 0, u \geq 0, v \geq 0, a \geq 0$

**Step 3:** Add **penalty** for using the artificial variable:

Maximize  $Z = 2x + 3y - Ma$

Maximize  $Z = 2x + 3y - Ma$   
 subject to

$$\begin{aligned} 1) \quad & 1x + 1y - u + a = 3 \\ 2) \quad & 1x + 1y + v = 1 \end{aligned}$$

and  $x \geq 0, y \geq 0, u \geq 0, v \geq 0, a \geq 0$

FORM TABLEAU:

	Z	x	y	u	a	v		
	1	-2	-3	0	M	0	=	0
a	0	1	3	-1	1	0	=	3
v	0	38	34	0	0	1	=	50

Make **a** column basic by subtracting  $M * (a \text{ row})$  from objective function row.

Solve Interactively by the Simplex Method:

Bas Var	Eq No	Z	Coefficient of						Right side		
			x	y	u	a	v				
			-1M	-1M	1M				-3M		
<b>z</b>	<b>0</b>	<b>1</b>	-	<b>2</b>	-	<b>3</b>	<b>+</b>	<b>0</b>	<b>0</b>	<b>0</b>	
a	1	0		1		1		-1	1	0	3
v	2	0		1		<b>[1]</b>		0	0	1	1

Bas Var	Eq No	Z	Coefficient of					Right side
			x	y	u	a	v	
<b>z</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0 +</b>	<b>0</b>	<b>0 +</b>	<b>3</b>	<b>-2M</b>
a	1	0	0	0	-1	1	-1	2
y	2	0	1	1	0	0	1	1

We have reached a basic feasible optimal solution of the problem

BUT

it has one of the artificial variables as a basic variable with a positive value.

# The Simplex Method So Far

*Use:* Solve Linear Programming Problems: maximize linear function subject to linear constraints.

*Features:*

- ▶ Can detect if no feasible solution exists.
- ▶ Can find an initial basic feasible solution (bfs) if the problem is feasible.
- ▶ Can tell if the current bfs solution is optimal.
- ▶ Can reveal, when current bfs is optimal, if multiple optimal solutions exist.
- ▶ Provides a way, if the current bfs is not optimal, to obtain a new bfs with a better objective function value.
- ▶ Proceeds by a sequence of iterations, each of which involves putting one currently nonbasic variable into the basis and removing one currently basic one.
- ▶ Uses only simple arithmetic and elementary row operations at each step.

# Drawbacks of the Simplex Method

- ▶ Cycling can occur if degeneracy happens. (Solution: use Bland's Rule or another simple modification to prevent cycling).
- ▶ Although Simplex Method generally runs to completion quickly, it may in the worst possible cases visit every bfs before reaching the optimal one. (An inherent limitation!)



## What Questions Remain?

Examine Final Tableaux of Fromage and Cheese Buyer Problems:

	Z	x	y	u	v	w	
Z	1	0	0	0	5/12	1/12	1250
x	0	1	0	0	1/6	-1/6	100
y	0	0	1	0	-1/12	5/24	200
u	0	0	0	1	-4	5/2	600

What is the meaning of the green numbers?

	Z	x	y	z	u	v	
Z	1	600	0	0	100	200	-1250
y	0	4	1	0	-1/6	1/12	5/12
z	0	-5/2	0	1	1/6	-5/24	1/12